



CONNALLY
MEMORIAL
MEDICAL ★ CENTER

The Vision

To develop and pursue a plan to provide standardized Emergency Services across Wilson County to initiate in the last quarter of calendar year 2017 with the following goals:

- Standardized Clinical Care Protocols & Quality Metrics
- Employment & Educational Opportunities for EMS Personnel
- Reduction of waste/duplication & Standardized Billing/Collection
- Appropriate Response Times
- Long-Term Planning

The Service

1. CMMC has committed that it will begin operating a single, county-wide Emergency Medical Service that will provide Paramedic, Mobile Intensive Care Unit (MICU) coverage 24hrs a day, 365 days a year. The anticipated start-date is between October 1st & December 31st of 2017.
2. Patient care will be provided in accordance with standardized clinical protocols across the county-wide service. These protocols will be developed by a Medical Director trained in Emergency Medicine and in accordance with Definitive Patient Care Guidelines. These guidelines require EMS personnel to transport patients to the next nearest facility that is capable of providing the appropriate level of care for the medical condition. Patient choice of facilities will be respected.

The Finances

1. In 2012, the Hospital District tax rate was .1448 per \$100. Since then, the CMMC Board of Directors has acted to reduce taxes to the 2016 rate of .1056 per \$100. Currently, the 2017 tax rate is .1390 per \$100. This is an increase of 0.03 per \$100 from 2016, still below the 2012 tax rate.
2. In fiscal year (FY) 2017, the \$0.03 per \$100 tax increase will fund the capitalization and start-up of the EMS service scheduled to begin in the 1st quarter of FY 2018. This is crucial for CMMC to have the funds to obtain necessary equipment and hire staff.

Fiscal Year 2017	Fiscal Year 2018
October 2016 – September 2017	October 2017- September 2018

3. The tax rate is expected to remain unchanged until FY 2019 which will fund the first year of EMS operations along with the revenues received from delivering patient care. The CMMC Board has repeatedly stated its expectation that once the service begins to stabilize operationally it will eliminate this tax increase and return to its history of reducing the Hospital District tax.



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The Implementation Plan

1. CMMC is currently recruiting a qualified County-Wide Emergency Services Director who will lead the operation of a county-wide service. As a member of the CMMC Executive Team, this individual will be responsible for the operational development of the service, including the completion of license application, hiring of staff, and development of operating policies and procedures. It is anticipated that this individual will be in place no later than January 2017.
2. CMMC will obtain ambulances and medical equipment to be available for service across Wilson County by the expected start date through a variety of sources. It is anticipated that the acquisition of these items will occur through a combination of purchases, leases, donations, and other transactions with the existing Emergency Services organizations, Medical Equipment vendors, and other sources.
3. CMMC will obtain locations for ambulance/equipment storage and personnel through a combination of purchases, leases, donations, and other transactions with existing Emergency Services organizations, local governmental entities, area businesses, and other organizations. Maintaining and/or improving appropriate emergency response time will be a key factor in the location of ambulance storage facilities.
4. Beginning in early summer 2017, CMMC will begin to hire paramedic and EMT personnel to ensure well-trained staff is available to provide care to patients in all areas of the county. These individuals will receive additional training during a pre-implementation orientation month. Compensation and benefits packages will be competitive.

****Check back often for updates as they become available.**